

FirstNet Board Meeting



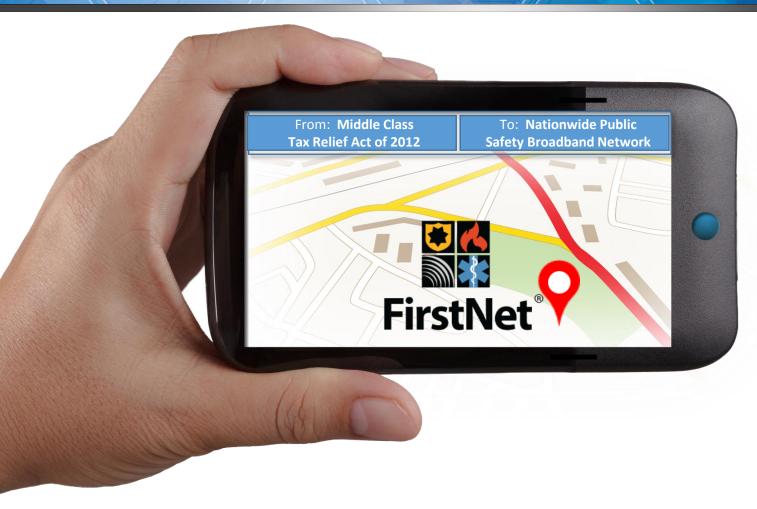
Strategic Program Roadmap

TJ Kennedy

President

Strategic Program Roadmap





From: Strategic Program To: RFP Release Roadmap Release Receive Start Expanded **Gather Early PSAC** Outreach & **Builder Key RFP Findings** Consultation Lessons Released Release **Draft RFP Documents** Initial State & **Territory** I I I Consultations 2015{}2016 **Public Notices Release Strategic** & Comments **Program** Roadmap Initial Consultation meetings in 55 states/territories · Data Collection in state/territories 111111111 · Industry Days with 400+ attendees · Tribal outreach and consultation 11111 NEPA/HIPA consultation Phases I & II 2014-15 March 15, 2015

From: RFP Release

To: Complete Draft State Plans

* Final FCC

* FCC opt-out NPRM and Spectrum Relo. Order

* NTIA opt-out Review Notice Focused Consultation with Expanded Outreach



March

- Consultation Task Teams
- Governance Body Mtgs
- Executive Consultations
- In-Person SPOC meetings
- PSAC Findings

* NTIA Final Fee Review Rules



Award RFP for Network Partnership



Architect State Plans Process & Elements



Opt-Out
Rules and
Further
NTIA Optout Grant
Guidance

Finalize
Priority
Network
Policies



Complete Draft State Plans



2016{}2017

Culmination of:

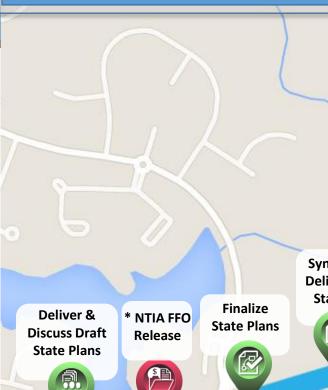
- Extensive Q&A Process
- Pre-proposal Conference
- Capabilities Statements
- Proposal Submissions
- Best Value Determination

Phase III

* "These milestone are exclusively controlled by the respective agencies and we have provided target dates based on the best current information available to FirstNet. However, the final timing and outcomes from the relevant proceedings may materially change based on the decisions of the relevant agency."

From: Deliver Draft State Plans

To: Initial Markets Launch



Synchronous Delivery of 56 State Plans



Governors' **Decisions**



Update Network **Policies**



Deployment

National

Initial

Markets

Release

opt-out State plan due to FCC from State



National Deployment **Initial Markets** Launch



Initial markets installed by national partner and ready for "Go Live" testing and activation of PSE devices on the **NPSBN**

Phase IV

2017{}2018

* "These milestone are exclusively controlled by the respective agencies and we have provided target dates based on the best current information available to FirstNet. However, the final timing and outcomes from the relevant proceedings may materially change based on the decisions of the relevant agency."

March 15, 2015

May



Financial Update

Kim Farington

Chief Financial Officer

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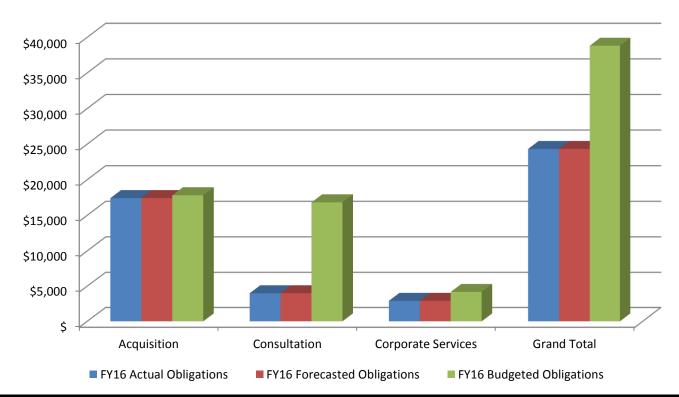


- FY 2016 Q1 Obligations Budget
- FY 2016 Q1 Expense Budget
- Annual Financial Statement Audit Update
- Internal Control Program Update
- Strategic Plan Update

FY 2016 Q1 Budget Obligations



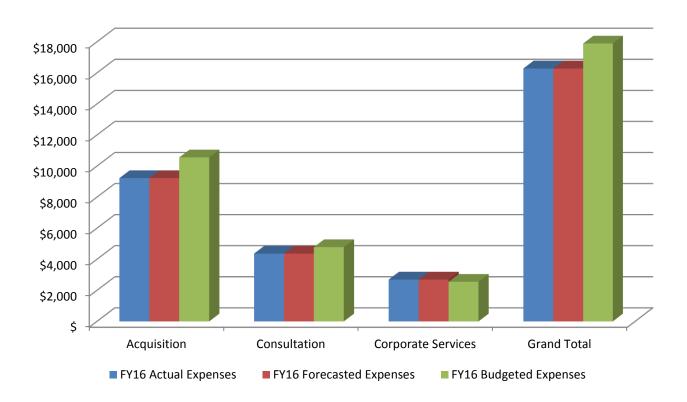
 FirstNet under obligated in Q1 due to delays in the award of contracts



As of December 31, 2015 (in thousands)	Acquisition	Consultation	Corp	orate Services	Grand Total
Obligations					
Actual Obligations	\$ 17,420 \$	\$ 3,989	\$	2,912	\$ 24,320
Obligations Forecast	\$ 17,420	\$ 3,989	\$	2,912	\$ 24,320
Obligations Budget	\$ 17,812	\$ 16,821	\$	4,182	\$ 38,815

FY 2016 Q1 Budget Expenses





- 91% of our expense forecast was utilized in Q1 of FY 2016
- The delay in expensing was due to a delay in contract awards and subsequent expensing

as of December 31, 2015 (in thousands)		Acquisition		Consultation	Corporate Services		Grand Total	
Expenses								
Actual Expenses	\$	9,224	\$	4,365	\$	2,694	\$	16,283
Expense Forecast	\$	9,224	\$	4,365	\$	2,694	\$	16,283
Expense Budget	\$	10,556	\$	4,782	\$	2,550	\$	17,888

Annual Financial Statement Audit Update



- FirstNet received an Unmodified, or "Clean," Audit Opinion
- No material weaknesses were noted
- A repeat significant deficiency related to its shared service provider's IT and access controls was noted*
 - Actions are already underway to mitigate this significant deficiency for FirstNet

^{*} Identified during the audit of the Department of Commerce's consolidated FY 2015 financial statements. Noted because FirstNet relies on its accounting service provider and the Department's Commerce Business System Support Center.

Internal Control Program



Effective controls reduce the risk of asset loss and help ensure that information is complete and accurate, financial statements are reliable, and FirstNet is compliant with laws and regulations. FirstNet is steps closer to ensuring effective controls as a result of the following actions over the last quarter:

- Adopted the Internal Control Implementation Plan
- Completed our first business process risk assessments recognized by the Department of Commerce
- Enhancing the FirstNet Financial Management Regulation (FN FMR)
- Developing a Core Assessment Team (CAT) under the Senior Assessment Team (SAT)



Five Year Strategic Plan Update



Why focus on creating a vision, establishing values and formulating a Five-year strategic plan?

The result will be an organization with focus, <u>accountability</u> and more time for the important activities.

Greatly enhances the chance of success!

- After finalizing the Strategic Goals and Objectives for FY 2016 –
 2020, FirstNet focused on Authority Priority Goals short-term goals and objectives
- Now focusing on measuring performance against those strategic goals and objectives – developing performance metrics and measuring success for each goal and objective

Anticipate completing the Five-year plan in June 2016



Public Safety Advisory Committee Update

Harlin McEwen

PSAC Chairman

PSAC Task Teams



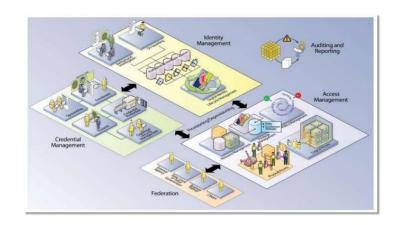
Identity, Credential and Access Management (ICAM)

- Understand the issues that public safety agencies experience due to the lack of an interoperable ICAM solution
- Document initial governance rules for ICAM use in public safety
- Establish a framework for onboarding agencies into use of federated identity
- Examine potential working ICAM solution(s)

Members

- Chris Lombard, Chair
- Doug Aiken
- Todd Early
- Niles Ford
- Trey Forgety
- Jimmy Gianato
- Michael Jacobson

- Brent Lee
- Phil Mann
- Harlin McEwen
- Charlie Sasser
- Joe Sastre
- Tom Sorley
- Reid Vaughan



PSAC Task Teams (continued)



Local Control

- Further define and refine the operational guidance of the local control application that FirstNet will provide
- Assemble the materials needed to better define the processes that support operations, which are not expected to be supported by the local control application directly

Members

- Barry Fraser,Chair
- Doug Aiken
- Larry Amerson
- Todd Early
- Len Humphries
- Chris Lombard
- Garry McCarraher

- Harlin McEwen
- Jonathan Olson
- Paul Patrick
- Mark Ryckman
- Tom Sorley
- John Sweeney
- Richard Taylor

Early Builder Working Group (EBWG)



- Todd Early Chair
- Darryl Ackley Vice Chair
- Objectives:
 - Drive discussion on application and device ecosystem development
 - Share key learning conditions, informal key lessons and data analytics
 - Contribute to current PSAC task teams





Tribal Working Group



- Richard Broncheau, chair and National Congress of American Indians (NCAI) delegate
- Randell Harris, vice chair and Affiliated Tribes of Northwest Indians (ATNI) delegate
- Delegates are trusted advisors and advocates who:
 - -Share information from FirstNet with Indian Country
 - Identify and discuss concerns and questions from tribes and tribal organizations
 - Open doors to and for tribal elected, public safety, and organizational leaders





FirstNet Outreach in 2016

Amanda Hilliard User Advocacy

2016 Outreach Efforts



Prepare states and territories for State Plan delivery and ready stakeholders for adoption and use of the FirstNet network.

Broaden engagement with stakeholder community (including but not limited to):

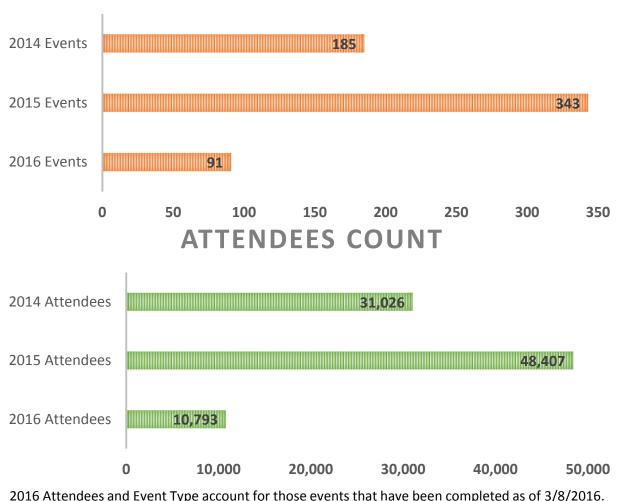
- Public Safety Disciplines
- Tribal Community
- State and Territory Single Points of Contact (SPOCs)

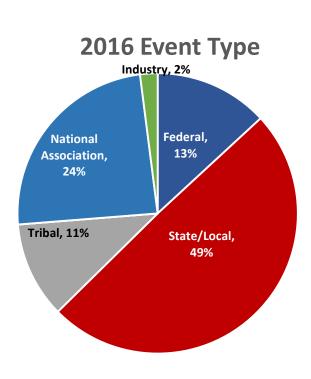


Summary of 2014-2016 Events



EVENTS COUNT





2016 Attendees and Event Type account for those events that have been completed as of 3/8/2016.

Public Safety Discipline Engagement



Public Safety Senior Advisors Engaging Community





 Focused outreach across Law Enforcement, Fire, EMS, 9-1-1, and Emergency Management





National and State Association
 Conference Engagement



MAJOR CITIES

CHIEFS
ASSOCIATION

ASSOCIATION

Individual Agency Leadership Engagement

Outcomes: Informed public safety community with broadened reach toward end users and potential FirstNet subscribers

2016 Tribal Outreach



- Enhanced Tribal and State Engagement
 - Provide guidance to SPOCs and support engagements
- Enhanced Tribal Association and Federal Agency Engagement
 - Engage individual association and agency leadership and participate in national events

Outcomes: Enhanced engagement and participation with tribal nations resulting in improved state consultations



Spring 2016 SPOC Meeting – April 12-13 in McLean, VA



Representatives invited:

- SPOC plus 2 additional state or territory representatives
- PSAC Executive Committee
- PSAC Tribal Working Group
- Federal Agency and Canadian Representatives

Meeting Goals:

- Participants informed and up-to-date on FirstNet developments and current efforts
- Input and feedback collected from participants on consultation and State
 Plan topics
- Messaging and outreach tools developed to equip SPOCs and their teams for stakeholder outreach and engagement with key stakeholders

Spring 2016 SPOC Meeting Sessions and Topics



Day One

- The FirstNet Roadmap
- 2016 Engagements & Objectives
- Tribal Engagement & Outreach
- State Plans Development & Delivery Process
- Quality of Service, Priority & Preemption
- FirstNet RFP
- NTIA Updates
- PSAC Update

Day Two

- Technology and Research Updates
- NG911 Cost Study Brief
- PSCR Session
- Applications and Devices Overview
- Public Safety Grade





FirstNet Consultation in 2016

Dave Buchanan User Advocacy

2016 Consultation Elements

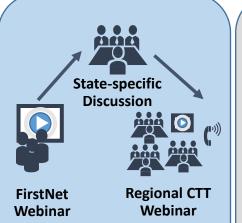




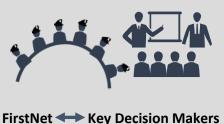
SPOC Engagement Meeting



Governance Body Meeting



Consultation
Task
Teams (CTT)



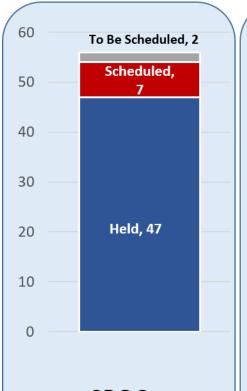
Executive Consultation Meeting

EXPANDED NATIONAL OUTREACH

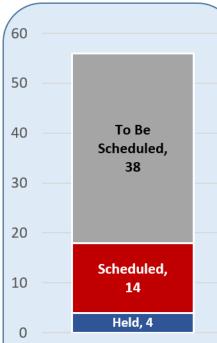
EXPANDED FEDERAL CONSULTATION

Consultation Progress As of March 15, 2016

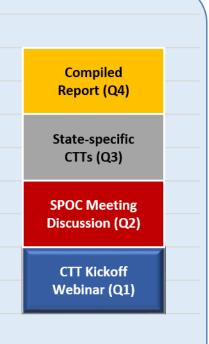




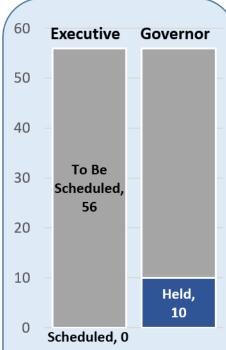
SPOC Engagement Meeting



Governance
Body Meeting



CTTs



Executive Consultation Meeting

Regional Lead Structure to Support Efforts





Federal Consultation 2015 - 2016



2015

- Linear process
 - 14 Agency Points of Contact
- Practitioner data focused
- Standard message delivery
- Limited primarily to headquarters (DC) discussions

2016

- Expanding complexity
 - More agencies and bureaus
 - Unpacking organizations
- Identified business segments
 - Practitioner
 - Enterprise owner
 - Acquisition and budget
- Tailored delivery
- Regional and operationalsector focus

2016 Federal Consultation Overview



Federal Task Teams (proposed)



Acquisition Task Team

- Define acquisition platform needs
- · Catalog of acquisition vehicles
- Critical needs assoicated with acquisition processes
- Acquisition best practices and recommendations

Encryption and Security Task Team

- Security and encryption requirements specific to each agency
- FIPS compliance
- Policy considerations

Assets Task Team

- Tools for data collection
- Inventory review and input
- Asset use cases
- · Policy recommendations

Regional Engagement Forums



Southwest Border Forum

- Federal, interoperability requirements with State, local, and Tribal
- Joint Coverage objectives

Northern Border Forum

- Federal, interoperability requirements with State, local, and Tribal
- Joint Coverage objectives

Metro Forum

• Federal, interoperability requirements with State, local, and Tribal

Rural Forum

- Federal, interoperability requirements with State, local, and Tribal
- Joint Coverage objectives

Inidividual Agency Consultation



Executive Engagement

- Issues of importance for engagement
- Identify targeted participants for each Agency
- · FirstNet presented materials

Agency POC Engagement

- Monthly Agency POC calls/webinars
- Data collection follow ups



State Plans Update

Rich Reed User Advocacy

State Plan Progress



State Plan Internal Guide Development:

 Coordinate State Plan requirements with eventual awardee

Continued State Data Analysis:

 Support for the Bidders Library and State data

Consultation on State Development:

Develop detailed process on post-award
 State Plan development and coordination

PSAC Task Teams:

Provide UA support to the PSAC CTO task teams

Product Management Planning:

Develop initial approach to product management plan with CTO

State Plans Team

- Rich Reed, Director
- Brian Hobson
- Doug Harder
- Teri Caswell (New)
- Contract Support



Technology Update

Jeff Bratcher

Chief Technology Officer

Standards Development



Strategy

- Initial Focus to Standardize Mission Critical Voice in 3GPP
- Partner with other governments seeking to deploy LTE for public safety
 - United Kingdom, South Korea, Belgium, Police of the Netherlands, French Ministry of the Interior, Germany
- Piggy back commercial feature development wherever possible to create largest available market

Successes to date

- 3GPP Public safety declared top priority for 3GPP Releases 12 and 13
- Successfully created direct mode and enhanced group communications in 3GPP Release 12
- Created a new 3GPP Working Group (SA6) focused initially on mission critical application architecture for 3GPP Release 13 (MCPTT)
- Recognition that SA6 may perform future non public safety (PS)
 applications work which may leverage PS application architecture

3GPP MCPTT(-R)

(Mission Critical Push To Talk over LTE with Realignment)



Release 13

- Expected to complete at SA#71 Plenary Meeting (Mar 9-11/16)
- Outstanding critical items
 - Vocoder selection
 - Discussion centers around AMR-WB and/or EVS
 - AMR-WB is mandated for VOLTE
 - PSCR conducted studies for both AMR-WB and EVS
 - Want as much commonality and scale as possible with nonsafety devices
 - Protocol design—detail being worked to support completed architecture design

Release 14

- Stage 1 expected to complete at SA#72 Plenary Meeting (6/16)
- Re-alignment based on MCCoRe (MC Services Common Core Requirements) work

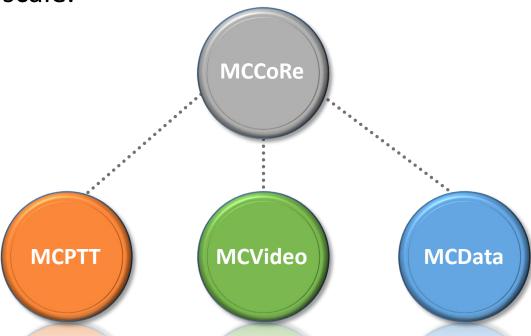
o Intent is to pull out enablers that are common to other PS services

3GPP MCCoRe

(Mission Critical Services Common Core Requirements)



 Creates a common service layer containing service enablers such as group management, location and direct mode that all Mission Critical services require. Intent is that other applications and services may utilize these common elements to create scale.



3GPP 5G Efforts



- Two major efforts underway in 3GPP
 - Radio Access Network (RAN)
 - Focused on massive update to radio interface, many options available
 - FirstNet is participating to ensure that future radio design takes unique public safety needs into account (direct mode, group comms, etc.)
 - Targeting significant gains in data rates
 - Service and System Aspects (SA)
 - Focused on user based service level requirements
 - Specific effort for "Critical Communications"
 - FirstNet is participating in this component, creating use cases and scenarios that advance well beyond current public safety needs
 - Massive availability, higher data rates, lower latency, increased reliability, etc. being taken into conseration

Early Builder Projects





Project	SMLA	KLCP	Sites	Primary Focus Areas / Key Learning Conditions	On-Air
1. LA-RICS	Yes	Yes	77	Secondary responders partnerships, Quality of Service, priority/pre-emption	Now*
2. NM	Yes	Yes	7	Hosted core, int'l border spectrum management, Federal partnerships	Now*
3. NJ	Yes	Yes	29	Deployable assets, Disaster Recovery, training exercises, Network Operations Center notification	Now
4. ADCOM	Yes	Yes	20	Public Safety Communications Research program/FirstNet test support, Band Class 14 device testing, demonstration access	Now
5. TX	Yes	Yes	93	Core migration, data analytics, rural coverage, special events, LTE training	Now

* On-air testing commenced

Early Builder Summary

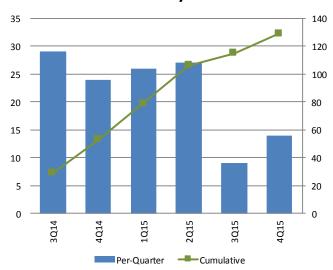


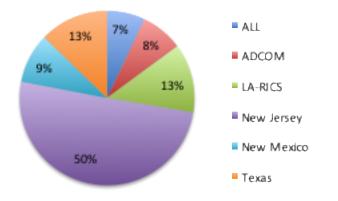
- Increased focus on operational readiness across all Early Builders
 - LA-RICS live demonstration supporting Rose Parade
 - Texas (Harris County) engaged in satisfying the Special Events KLC with Houston Rodeo this month
 - New Jersey commenced formal user and operations training and NOC integration
 - Adams County continued DIA expansion and working to enable enhanced core
 - incident coverage study completed
 - New Mexico continued focus on international border testing and Federal users acquisition
- KLC Evaluation Plans (specific to each project) are nearing completion – LA and NM in final legal review and sign off

Early Builder Informal Key Lessons Learned



Informal Key Lessons





- 14 Informal Key Lessons logged during fourth quarter (and through January)
 - 129 cumulative
- Project teams continue to collect IKLs, but are focusing more on KLC activity
- The majority of new IKLs relate to operational readiness

IKL Highlights

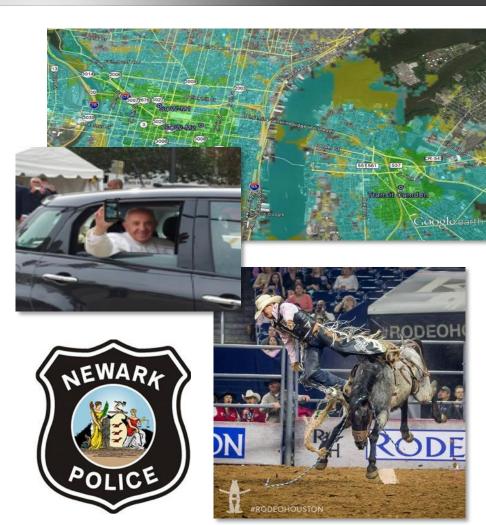


- Use of Federal locations for RAN sites may be problematic site access rules variable and not 24/7
- Use of multiple sources for transport will require strong Service Level Agreements (SLAs) and integration
- Turnover within agencies has caused delays of key upgrade and integration efforts
- Both uplink and downlink video capability is one of most anticipated uses for FirstNet
- RF interference monitoring and alarming is important
- Transitioning from deployment to an operational network management structure is a challenge
- Disparate rules prevent pricing agreements for smartphones and other products to be used across Federal, State and local agencies

Early Builders: Demonstrating Collaboration and Real-Time Use



- New Jersey worked collaboratively with the City of Philadelphia to deploy Band 14 services in support of the papal visit – demonstrating their unique deployable design
- The Newark police department used the PSBN to apprehend a suspect – coordinating officer and suspect location based data for improved situational awareness
- Texas and Harris County are presently using the network to provide dedicated PSBN service for Houston Rodeo first responders

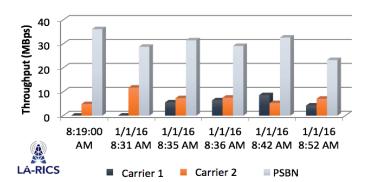


Early Builders: Demonstrating Potential of Band 14 PS LTE





Downlink Throughput Comparison of LA-RICS PSBN and Commercial Carriers



- The State of New Mexico used this advantage to equip first responders at the state fair and balloon festival
- The State demonstrated use of applications to share photos of lost children – often reuniting them with family within 10 minutes
- During the Rose Bowl Parade, LA-RICS demonstrated high speed throughput and leveraging of uninterrupted video

PSAC Task Teams



- Requested that PSAC address two key elements that materially impact the success of PSE adoption
 - 1. Local Control
 - 2. Identity, Credential, and Access Management (ICAM)
- Though technically challenging, both functions pose significant governance hurdles
- Two Task Teams created and underway
 - Teams: 14 PSAC volunteers per team with diverse perspectives
 - Kick-offs: week of January 25
 - Meetings: weekly to start
 - Full day workshop for each team in Boulder: week of March 7
 - Interim reports: May 15
 - Final reports: September 15

Purpose: Local Control



To further define and refine the operational guidance for use of Local Control, especially during times of sub-optimal, automatic network performance

"Local" refers to any level of jurisdiction such as township, city, county, state, tribal nation, territory, geographic region

PSAC Team Chair: Barry Fraser

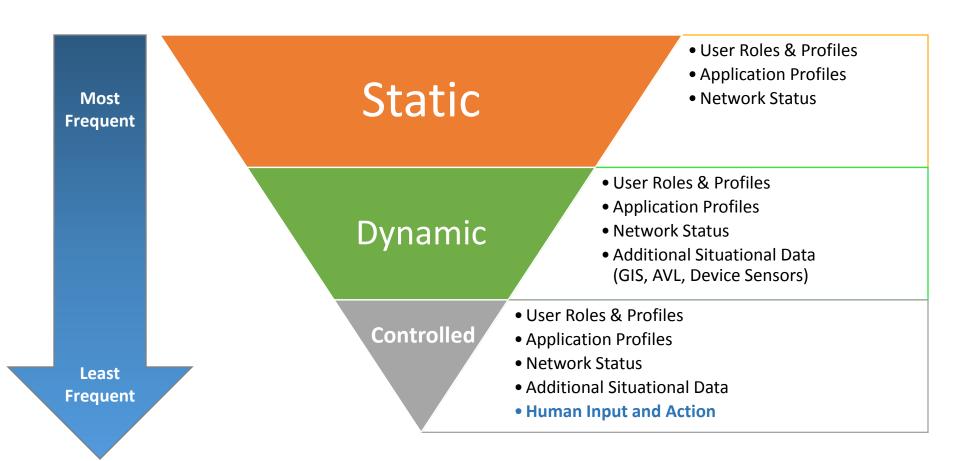
QPP States



- 1. Static QPP State the network is in static state when it can handle all requested activity of active users based on the default settings without exhausting resources
- 2. Dynamic QPP State the network enters dynamic state when it must make tradeoffs and prioritize traffic to optimally handle requested activity. The network relies on profiles to make these decisions intelligently
- **3. Controlled QPP State** the network is in controlled state when a human intervenes

Network State Influence





Local Control influences network behavior in all states

Local Control Governance



Nationwide Governance

- Establish relationships between agencies and other constituents of the NBSBN
- Boundaries may be across any number of jurisdictional lines or distances

Local Governance

- Among adjoining or overlapping jurisdictions
- Among adjoining or overlapping types of disciplines

Agency Governance

Establish relationships among all users and devices within an agency

What is ICAM?



Identity, Credential and Access Management (ICAM)

The set of security disciplines that allows an organization to enable:

- 1. The right individual
- 2. To access the right resource
- 3. At the right time
- 4. For the right reason

Purpose: ICAM



Focus of the ICAM Task Team is to:

- 1. Understand issues public safety agencies experience today due to the lack of an interoperable ICAM solution
- 2. Explore initial governance rules for ICAM use in public safety
- 3. Establish a framework for onboarding agencies into use of federated identity
- 4. Examine potential working ICAM solution(s)

PSAC Team Chair: Chris Lombard

Establishing an ICAM Framework





Access to the Network

• Baseline Requirements for Agencies

Identity Recognized by Network

- Enforcing Strong Identity Proofing & Credentials
- Trusted Identity token

Attributes Recognized by Network

- Harmonized User Attributes
- Identity Tokens containing attributes (or ability to lookup attributes)

Access to Network Services and ICAM Services

- Enhanced Location Services
- Quality, Priority and Preemption (QPP)
- Single Sign on
- Access Policies

Enterprise Data and Application Sharing

- Between public safety agencies
- External public safety stakeholders
- Agencies and 3rd party data providers

Evolution from basic communication to true enterprise interoperability of applications and data

ICAM Components







Verify & vet person/device and assign credential

Authentication



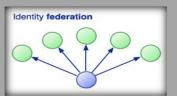
Confirming the identity

Authorization



Granting/denying access

Federation



Sharing and trusting identity across security, state, country etc. boundaries

Compliance



Reviewing and assessing compliance

Auditing



Log analysis and reporting

Local Control



Agency controls local users and credentials

Governance



Providing direction

ICAM Governance



Identity Management

- Identity Proofing guidelines and policies for agencies
- Policies for Identity Management

Credential Management

- Guidelines for types, strengths, and usability of different credentials
- Applicable credentials for the different disciplines (law enforcement, fire, EMS, PSAP)

Access Management

- Guidelines for ensuring secure authentication methods and strengths
- Explore harmonizing key attributes across different public safety disciplines
- Leverage existing public safety Trust Frameworks that provide data/application interoperability (e.g. NIEF)

Cyber Security Outreach and Collaboration Efforts



DHS

- Special notice analysis of responses received from States, Early Builders, and vendors
- Collaborative exploration of alternative security mechanisms including the National Mobile Protection Profile
- Joint review of J-10 post RFP issuance

INL

- Special notice analysis of responses received from States, Early Builders, and vendors
- Ongoing development of Overarching Cyber Security Strategy for NPSBN

NIST/PSCR

- ICAM analysis to include fielding challenges and new technologies
- Device and application security approaches to establish workable security baselines for implementation
- Research on cross walk of 3GPP and other security framework standards
- Analysis of LTE vulnerabilities identified in SchmooCon presentation

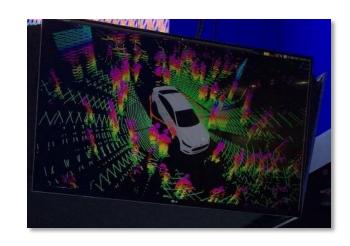
NIST National Cyber Security Center of Excellence

- Dedicated entity for fixed and mobile cyber security development and testing
- Promotes ease of collaboration across multiple agencies to seek out new, innovative and more effective ways to secure the NPSBN and other networks
- Sets the stage for future targeted initiatives for Municipal, State, Tribal, and Federal cyber security efforts

Device Focused Market Research



- Assessing current market status and promoting the availability of:
 - Identifying challenges related to implementing band 14 within the mobile device eco system industry
 - Identifying challenges related to the development and implementation of public safety focused features and functions
- Collecting information related plans for public safety feature implementation in future devices
 - High Power Devices
 - Device to Device Communications 3GPP Proximity Services
 - Mission Critical Push To Talk
 - Enhanced Location Based Services
 - Device accessories
- Certification testing of band 14



Market Research Summary



- Meetings completed in core device categories
 - LTE chipset suppliers including band 14 support
 - Ruggedized smartphone suppliers
 - In Vehicle Router suppliers
- Challenges identified
 - Slow development of the band 14 market has caused some vendors to feel that they have overinvested in this area
 - Lack of certainty from LTE chipset suppliers to commit to public safety features (i.e. proximity services & MC-PTT) development due to lack of business case
 - Certification testing of early band 14 devices has been less than equivalent to commercial devices
- Further efforts needed in
 - Pushing for adoption of band 14
 - Development of PS features and functions
 - Defining FirstNet's device certification plan

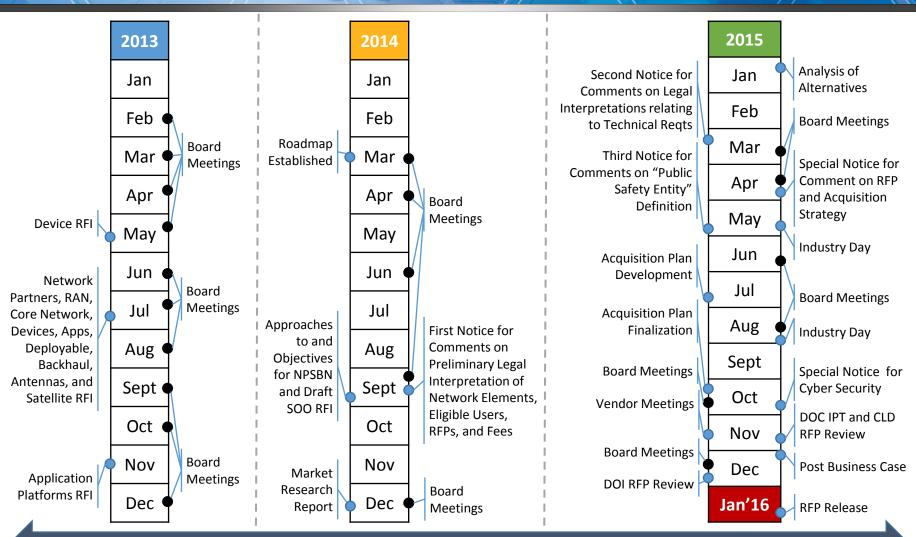


RFP Update

James Mitchell Director, PMO

RFP Development and Stakeholder Engagement





Nationwide Consultation and Industry Engagement

RFP Q&A Metrics



TOTAL # OF QUESTIONS:

402

TOTAL # OF SUBMITTERS:

26

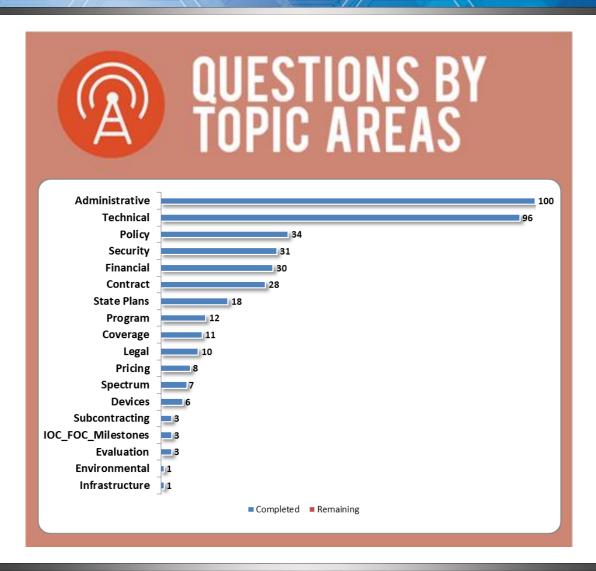


QUESTIONS BY TOPIC AREAS

Administrative Subcontracting State Plans Pricing Program Coverage Spectrum Security Technical Security Technical Security Technical Security Technical Subcontracting State Plans Coverage Spectrum Spe

RFP Q&A Metrics





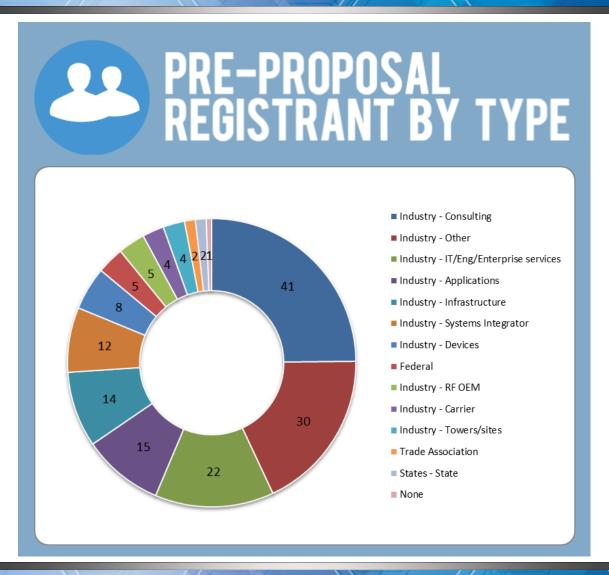
Pre-Proposal Conference Agenda



- FirstNet Program Overview and RFP Q&A Review
- The FirstNet Value Proposition
- RFP Highlights and Key Dates
- Closing Remarks
- Question and Answer Panel

Pre-Proposal Conference Statistics





Major Topics in RFP Q&A







Requirements vs. Objectives







Covered Leasing Agreements

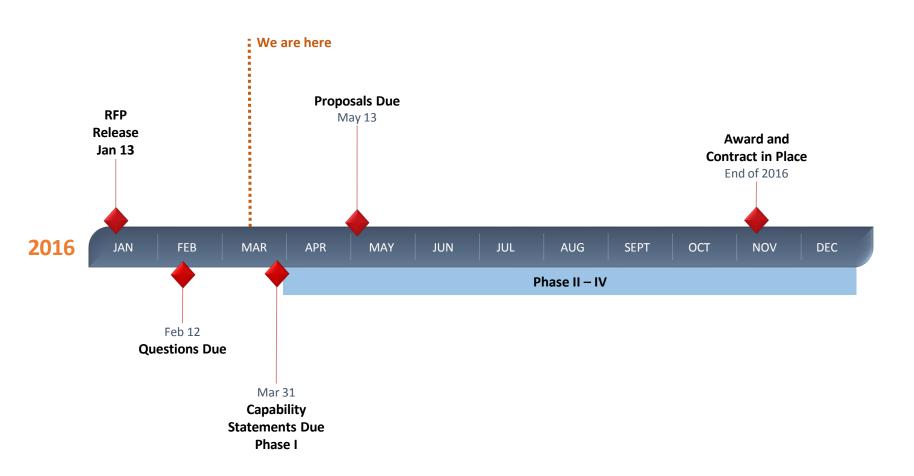


Extension Requests



Key Dates – Phased Approach to Evaluation







FirstNet Compliance Program Update

Jason Karp
Chief Counsel

Prior Updates and Agenda for Today



Prior Compliance Program Updates:

- September of 2014 (General Program Overview) ("First Update")
- October of 2015 (Rules of Conduct Overview) ("Second Update")

Agenda for Today:

- Compliance Program Overview
- Compliance Program Leadership Update
- Policies and Procedures Update
- Communications and Training Update
- Monitoring, Auditing, Reporting, and Responding Update



FirstNet Compliance Program Overview

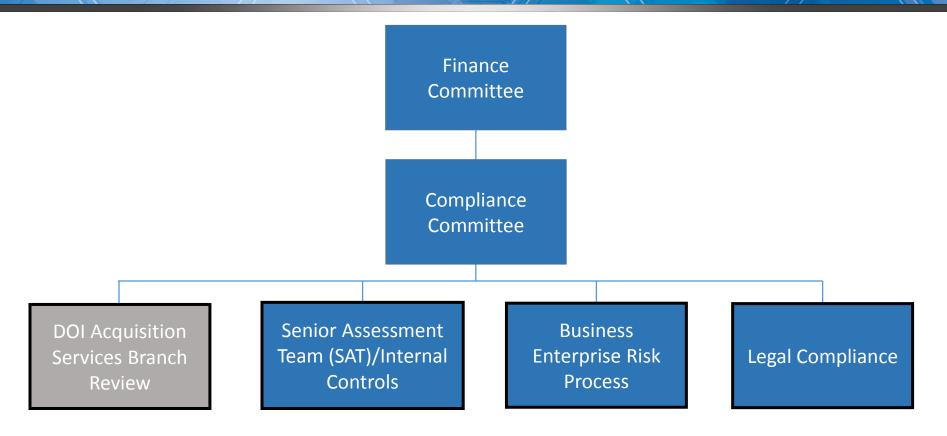


FirstNet implemented a robust, commercial-like compliance program to supplement existing federal requirements because it faces risks of both a government agency and commercial entity. FirstNet's compliance program has three primary goals:

 Foster the highest ethical standards and a commitment to compliance with the law and policy amongst FirstNet people consistent with FirstNet ethical values Be designed to be effective in preventing, detecting and appropriately reporting and addressing any allegation of misconduct and violations of law and policy by FirstNet personnel Comply with and incorporate all applicable laws and government requirements

Compliance Program Leadership Update





Black Outline - New Since the First Update

Blue - FirstNet

Gray - Department of Interior

Policies and Procedures



- FirstNet policies are in addition to, not in lieu of, applicable federal laws, regulations, and policies
- FirstNet has implemented <u>30</u> formal policies since the last Board Update
- FirstNet continues to review and add new policies regularly
- Current FirstNet policies address topics such as:

Training	Mobile Devices
Confidentiality and Document Protection	Media Protection
Purchasing and Expenses Reimbursement	Web and New Media
Work Schedules and Telework	Rules of Conduct
IT Security, Maintenance, and Planning	Vendor Interactions

Communications and Training



CHANGES SINCE THE FIRST UPDATE INCLUDE:

- DOC AND GOVERNMENT-WIDE TRAINING IMPLEMENTED
 - Trainings have addressed topics such as IT security and records management
 - Training Officer typically announces trainings weeks in advance
- FIRSTNET-SPECIFIC TRAINING IMPLEMENTED
 - FirstNet training policy adopted in January of 2015
 - Internal trainings have addressed topics such as procurement rules
 - Training Officer typically announces trainings weeks in advance
- TRAINING TRACKING AND REPORTING IMPLEMENTED
 - FirstNet branded training page implement in Commerce Learning Center
 - Training Officer tracks most trainings through the Commerce Learning Center
- FIRSTNET-SPECIFIC COMMUNICATIONS PLAN IMPLEMENTED
 - Compliance updates communicated monthly via Compliance Connect newsletter
 - New employees receive written summary of existing policies on their first working day
 - Office of Chief Counsel provides compliance briefing during new employee orientations
 - All policies are available on the FirstNet shared drive

Monitoring, Auditing, Reporting, and Responding



- CHANGES SINCE THE FIRST UPDATE INCLUDE:
- DOC Reporting Channels IMPLEMENTED
- Provided in Rules of Conduct
- Contact information listed in monthly Compliance Connect newsletter
- Notices posted throughout office
- DOC Whistleblower Protection Process IMPLEMENTED
- Provided in Rules of Conduct
- Contact information listed in monthly Compliance Connect newsletter
- FirstNet-specific Reporting Channels IMPLEMENTED
- Provided in Rules of Conduct
- Contact information listed in monthly Compliance Connect newsletter
- FirstNet Legal Compliance Risk Assessments IMPLEMENTED AND ONGOING
- Coordination with DOC OIG and GAO IMPELEMENTED AND ONGOING



Bylaws Update

Jason Karp Chief Counsel



CEO Update

Mike Poth CEO

CEO Update Topics



- RFP Status
- NEPA/PEIS
- Spectrum Relocation

RFP release is the start line not the finish line



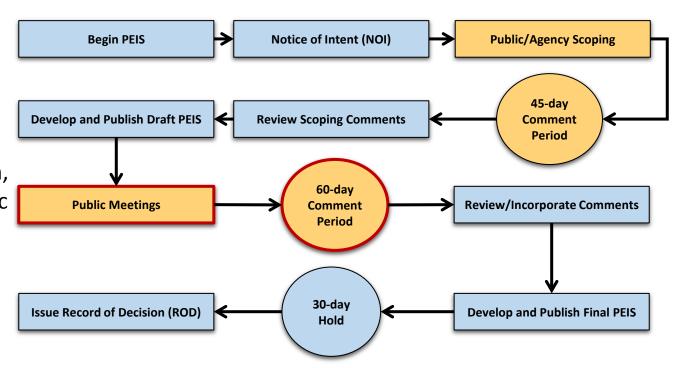
- We had over 400 questions concerning the RFP.
 All the replies have been shared
- On March 10 we had a pre-proposal conference with 270 registered attendees
- Next milestone is Capability Statements that are due
 March 31
- Other programs continue to make progress
 - NEPA
 - Spectrum relocation
 - Inter-agency coordination with FCC and NTIA

FirstNet PEIS Status



FirstNet is preparing to release the first of five regional Draft
Programmatic Environmental Impact Statements that analyze the impacts of deploying and operating the NPSBN, as required under the National Environmental Policy Act

- The first Draft PEIS will cover the non-contiguous region (AK, HI, AS, CNMI, GU, PR, USVI)
- The release of the draft, anticipated in early March, will kick off a 60 day public comment period with meetings held in each of the states and territories during the comment period



FirstNet PEIS Status (cont'd)



- The draft for the East Region PEIS (covering 14 states from Virginia to Maine) is currently projected to be published in May 2016.
- Shortly after the release of the document and the commencement of the public comment period, public meetings will be held in each of the states covered by the PEIS.
- The PEISs for the Central, West, and South regions will be published through the summer and early fall, in sequence, with corresponding meetings to support their respective public comment periods
- The environmental team will continue to engage in government-togovernment consultation with Federally-recognized tribes and Alaska Native Corporations, as well as Native Hawaiian Organizations, as required under the National Historic Preservation Act





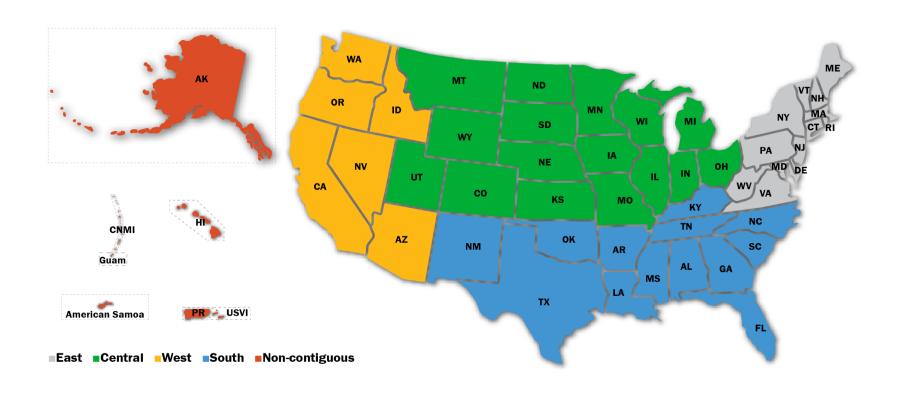




Scope of NEPA Analysis



- The five programmatic documents will cover five regions
- The Non-contiguous and East Region PEISs are being prepared first, followed by the Central, West, and South regions



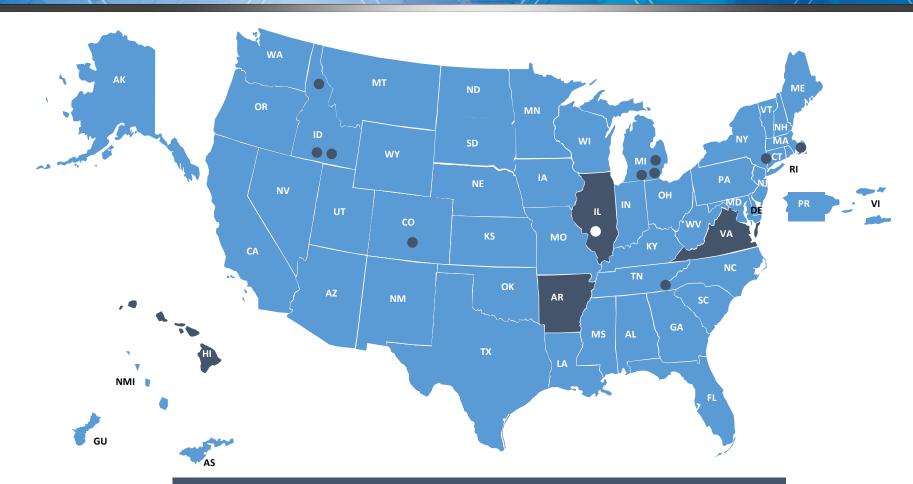
Band 14 Spectrum Relocation Update and Way Ahead



- Email query and questionnaire sent out to Band 14 incumbents to verify status and scope of their incumbency
- Conducted follow-on conference calls and meetings with incumbents to articulate FirstNet intentions and get further clarity on their spectrum relocation requirements
- Established federal grants program to provide financial assistance to eligible incumbents in relocating from Band 14
 - Focus on modifying/reprogramming existing systems
 - Expect federal funding opportunity to be published (released) in FEB/MAR 2016
 - Expect program cost to stay within the \$40M that has been allocated
- Final coordination with FCC to modify incumbent licenses

Band 14 Spectrum Relocation Scope

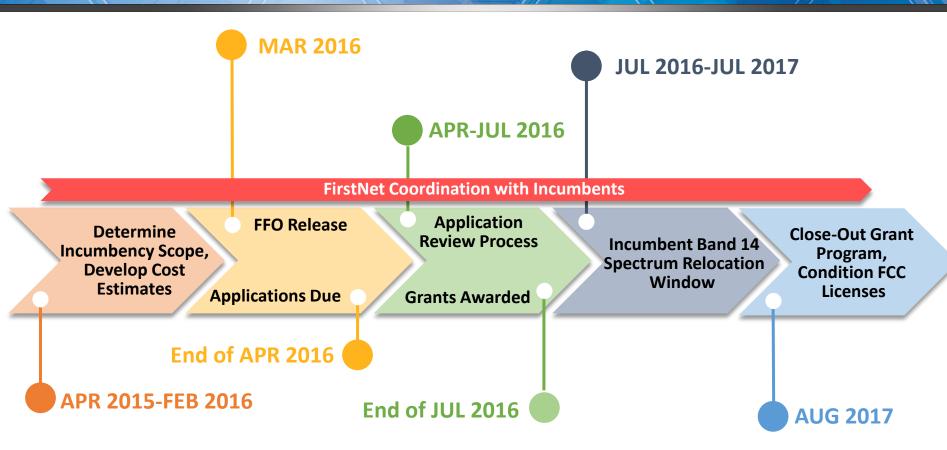




15 Public Safety Spectrum Licensees Identified as Requiring Relocation Assistance

Band 14 Spectrum Relocation Timeline





FirstNet Spectrum Relocation Staff Coordination with Band 14 Incumbents Throughout the Entire Process

From: Socialize Draft **State Plans**

To: Initial Markets Launch

